

4 Conclusions

By providing a systematic overview of insights into gaps and needs, and opportunities, in integrating SGA2-NZC to SGA1-NZC and NZC this report serves as a reference point for internal critical self-reflection and continuous efforts to implement and improve the partners' collaboration, crucial for successfully delivering the ambition of the Cities Mission. While some initial ideas were emerging for solutions on how to address the challenges identified in the diagnosis, more time and further actions are needed to conduct the co-creation phase in Autumn 2024. To ensure the support and shared understanding of the diagnosis, the online workshop focused on strengthening the understanding of the challenges. Finding consensus requires time and the remote workshop was not enough to do that. In addition, the developed solutions would require legitimacy and buy-in from the WP leads, especially which we were not yet able to do with this process.

Appendix 1: Questions for Bilateral Interviews

- How well is SGA2 integrated into the internal knowledge flow? You can reflect on both your experience so far, and on what has been planned.
 - within SGA2 (WP1 & WP2)?
 - With other GAs (SGA1 and NZC GA)
- Focusing on finance and investment, how well are these integrated into the support offering to cities, e.g. in terms of functions and content (CFSs*, MCCH*, CAs, CSGs)?
- As part of the overall NetZeroCities Governance, we have several operational mechanisms in place that aim for better WP and thematic integration. What is working? What is not? Why and what are the underlying reasons for the success/challenges? E.g. themes, sub-committees, Heads roles,
- We have all identified the need for an integrated approach to different elements of what cities need support with. What potential or already actualized risks for siloed work are you spotting?
- How can we improve the integration and collaboration in a) SGA2 between WP1 & WP2? b) of SGA2 with the overall project (NZC-GA & NZC SGA1)?
- Do you have any concrete examples of working governance mechanisms or practices elsewhere that might help us to address siloed work and improve collaboration (e.g. from previous projects)?